

Improving Operational Performance



Half-year Results 2012 August 17, 2012



Safe Harbour Statement

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Achievements in the First Half of 2012

Consolidated sales and operational advances

- Revenue of CHF 73.0 million; reflecting growth of 0.9% (2011 H1: 72.5 million)
- North American markets with strong revenue growth of 15.8%
- Operating profit (EBIT) 43.9% higher at CHF 6.8 million
- Net income increased to CHF 3.1 million, improving by 78.5%
- Free cash flow increased to a healthy CHF 3.0 million (2011 H1: CHF -0.8 million)
- Market approvals in further important countries for important flagship products



Market Environment

Positive livestyle effects and normalized currency fluctuation

- Growing awareness of oral hygiene and aesthetic dentistry
 - Among broad section of the population
 - Dynamic development and significant growth potential in emerging markets
- Return to moderate growth
 - Strong recovery of the North American market
 - Ongoing demand in emerging markets
- Declined negative impact caused by the appreciation of the Swiss france
 - Stronger USD, weaker Euro
 - Smaller variations to previous year period



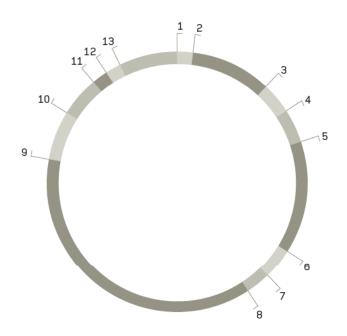
Management ActionsLeveraging the Group's expertise

- Continued introduction of flagship products
 - New composite veneer system COMPONEER™
 - HyFlex[™] Controlled Memory Files
- Further improved processes and operational efficiency
 - Modified dealer purchase volume incentive schemes
 - Levering existing structures and resources
- Significant investments in business development and R&D
 - Expanding existing product groups with new components
 - Combining Vigodent's and COLTENE's product lines in Brazil
 - Enhanced customer services
- On-going roll-out of Group-wide ERP system



Regional Breakdown

Strong organic growth in emerging markets

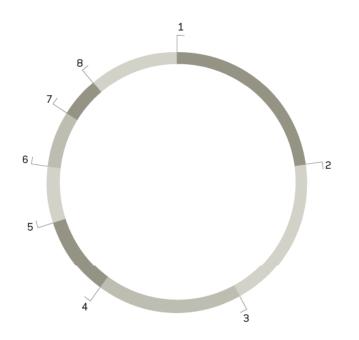


1	Switzerland	2%
2	Germany, Austria	10%
3	Great Britain, Ireland	4%
4	France	4%
5	Other Europe	14%
6	Russia and other CIS	4%
7	Middle East and Africa	3%
8	North America	37%
9	Brazil	6%
10	Other South America	5%
11	China	2%
12	India	2%
13	Other Far East, Oceania	7%

- In the first six months 2012 the Company's geographic sales split has further changed
- European countries showed divergent developments
- The US and Canada strongly recovered from the region's previously difficult economic environment



Breakdown by Product Groups Increasing demand for aesthetic dentistry



1	Restoration	23%
2	Impression	19%
3	Endodontics	18%
4	Hygiene and Surgical	10%
5	Units/Accessories	7%
6	Rotary	7%
7	Laboratory	5%
8	Miscellaneous	11%

- Both key segments, restoration and endodontics, further grew by 7.5% and 12.4% respectively
- Additional new products include SoloCem, a selfadhesive resin cement with antibacterial zinc oxide



SoloCemOnly one can play the first violin





- Dual-curing, self-adhesive, zinc oxide based resin cement
- Time-saving and easy to handle
- Comprehensive range of indications
- High shear adhesion strength
- Minimal shrinkage



Financial Summary Increased output leads to improved results

- Top-line performance
 - + 0.9% in reported Swiss Franc
 - + 2.5% at constant exchange rates
 - Dealer's inventory reductions in the amount of about CHF 2.5 million
- Operational profit
 - EBIT margin improved to 9.4% (2011 H1: 6.6%)
- Improved profit of the period and free cash flow
- Solidly financed
 - High equity ratio of 61.9%
 - Unused credit line of CHF 62 million



Income StatementSolid performance

In CHF million	2012 H1	%	2011 H1	%	% YoY***
Net Sales	73.0	100.0%	72.4	100.0%	0.9%
Changes in inventories*	5.3	7.3%	2.2	3.0%	140.9%
Raw material**	-25.3	-34.7%	-23.7	-32.7%	6.8%
Operating expenses	-43.8	-60.0%	-43.7	-60.4%	0.2%
Depr. & Amor.	-2.4	-3.3%	-2.4	-3.3%	0.0%
EBIT	6.8	9.4%	4.8	6.6%	43.9%
Exchange rate diff.	-0.7	-1.0%	-1.0	-1.4%	-30.0%
Financial inc. & exp.	-0.7	-1.0%	-0.7	-1.0%	0.0%
Tax expenses	-2.3	-3.2%	-1.3	-1.8%	76.9%
Profit for the period	3.1	4.2%	1.8	2.5%	78.5%

^{*:} Changes in inventories of finished goods and work in progress

- Net sales increased 0.9% respectively 2.5% at constant exchange rates. Without dealer's inventory reduction of CHF 2.5 million, growth would be 6.0% (CER)
- Raw material in % of net sales plus changes in inventories at 32.3%, slightly up from PY (31.8%)
- Operating expenses slightly above prior year
- EBIT with CH 6.8 million 43.9% ahead of PY
- Relatively high tax rate mainly due to Vigodent's losses not capitalized
- Net profit with CHF 3.1 million 78.5% higher than PY

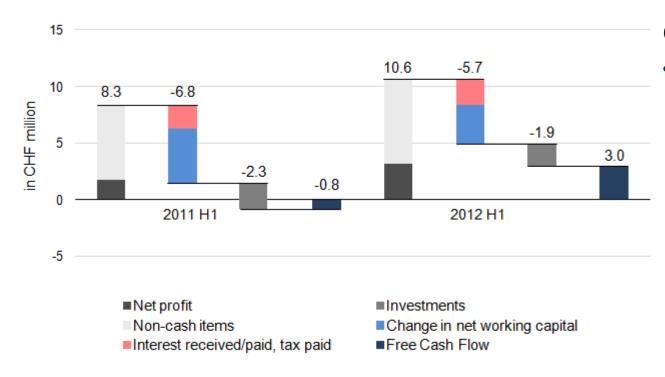
^{**:} Raw material included work performed and capitalized

^{***:} Calculated based on CHF thousands



Cash Flow Statement

Free cash flow significantly higher



- Free cash flow CHF 3.0 million compared to cash drain of CHF 0.8 million PY
 - Higher net result and non cash items of CHF 10.6 million (PY: 8.3)
 - Reduced cash drain in the positions change in NWC and tax/interest payments of CHF 1.1 million to CHF 5.7 million
 - Reduced investment to CHF 1.9 million (PY 2.3)



Balance Sheet StructureSolidly financed

In CHF million	30.06.2012	31.12.2011	Δ
Cash & cash equivalents	3.3	3.1	0.2
Receivables	33.1	34.1	-1.0
Inventory	35.5	29.9	5.6
Property, plant & equipment	29.8	30.5	-0.7
Financial, intangible & tax assets	51.3	52.3	-1.0
Total assets	153.0	149.9	3.1
Payables & short term liabilities	20.8	17.4	3.4
Bank loans	30.1	30.2	-0.1
Other long term liabilities	7.3	7.7	-0.4
Equity	94.8	94.6	0.2
Total liabilities & equity	153.0	149.9	3.1

- Increased inventory level compared to Dec 31, 2011 of CHF 5.6 million and to Jun 30, 2011 CHF 2.7 million
- Bank loans remained on same level as end of Dec 2011.
 Distribution to shareholders offset by free cash flow and sale of treasury shares
- Unused uncommitted credit lines of CHF 62 million
- Equity ratio with 62% remained on a high level



Outlook

Capture futures growth opportunities

- Strong product portfolio and market position
 - Core competencies in the areas of restoration, aesthetics, and endodontics
 - Global footprint in traditional and emerging markets, including dynamic BRIC countries
 - Leverage the strengths of the Group's brands at a global level
- Planned gradual organizational improvements
 - Review of manufacturing processes
 - Efficiency gains in the world-wide logistics
 - Globalization and Group-wide integration of marketing approach
- Guidance for 2012 ff.
 - Growth slightly above overall market rates
 (in the absence of extraordinary factors)



Thank you for your Attention



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